

基于领域特定语义度量的价值管理研讨会的 自动引导技术

**Automated Facilitation Techniques in Value Management Workshops
based on Domain-Specific Semantic Metrics**

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Outline

领域特定语义度量

价值管理研讨会

自动引导技术

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Discussion & Future Works

Section 1

BACKGROUND & OPPORTUNITY



1.1 Introduction: Value Management

❖ Value Management (VM, or VE)

- ❖ “to maximize the performance of an organization from the board room to the shop floor.” (Lester, 2014)
- ❖ Small VM problems encountered everyday, IMO
 - × Quality v.s. price: A Toyota or a BMW? (e.g., P/P Ratio, R-C)
 - × Eggs in baskets: Failsafe, hedge, MPF, etc.

❖ VM *workshop*

- ❖ For early stage of big/mega project
 - × Usually aims at: 1) Increase function; 2) reduce cost
- ❖ Typical result (*general purpose*, SAP.com)
 - × 1.6 × benefits,
 - × 2.0 × projects on-time,
 - × 1.9 × projects on-budget



(From www.photobucket.com)



(From www.valuebaseddesign.com)



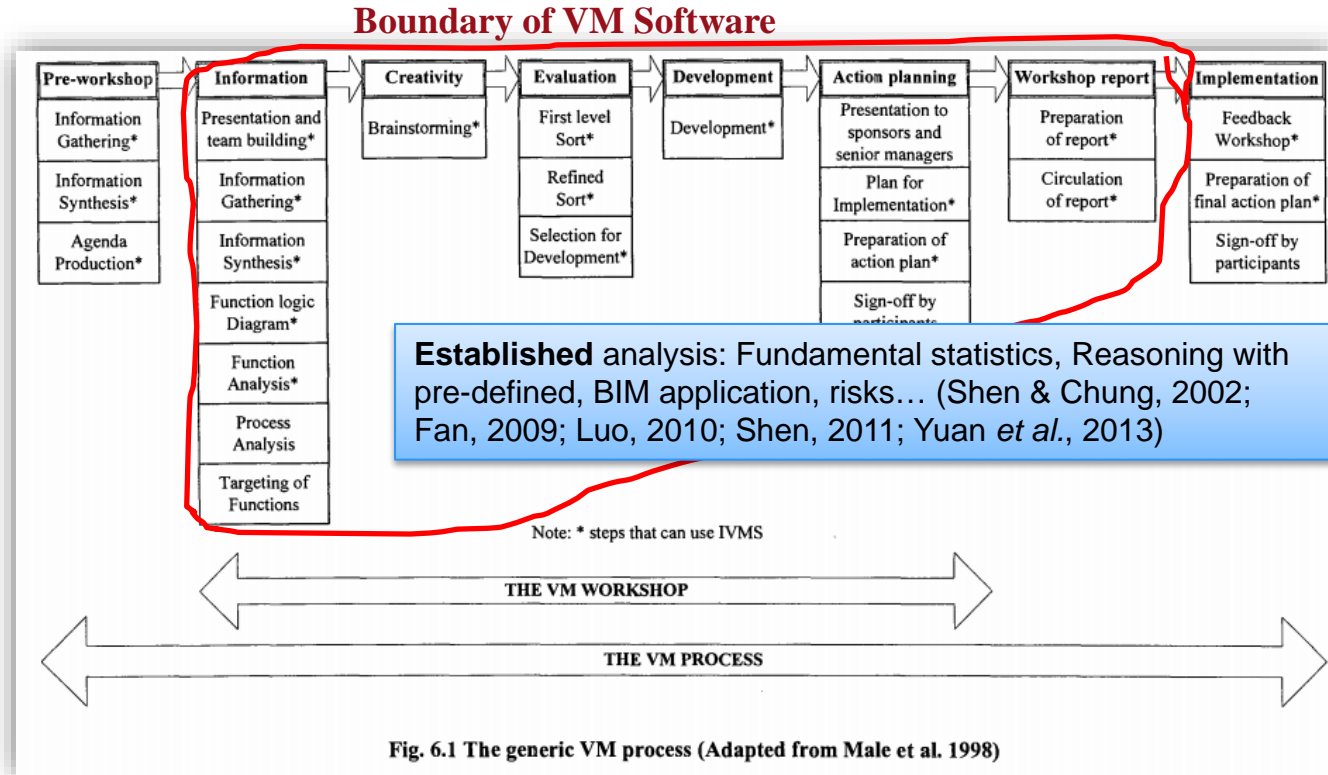
1.2 VM Workshop: Roles, Job Plan & Software

❖ 3 main roles

- ❖ Facilitator × 1
- ❖ Participants × N
- ❖ Helpers

❖ Job Plan

- ❖ Preparation
- ❖ Information
- ❖ Creativity
- ❖ Evaluation
- ❖ Development
- ❖ Action planning
- ❖ Report





1.3 VM Software: DSS or MIS

❖ Decision Support System (DSS)

✧ Definition by characteristics (Sprague, 1980)

- ✗ For: easy use by upper level, non-computer managers
- ✗ From: less well structured problem
- ✗ By: data analytic techniques
- ✗ With: flexibility / adaptability to tolerant environment

✧ Examples: Airfare pricing, customers behavior analysis (e.g. US TV series *House of Cards*)

❖ DSS v.s. Management Information System (MIS)

- ✧ The first emphasizes analysis
- ✧ The latter focuses on efficient storage/ management



(From www.myihub.com)



1.4 Problems & Opportunity

❖ Problems

- ❑ In Creativity: *Not enough* / comprehensive / in-depth ideas
- ❑ In following phases: *Too many* ineffective ideas to handle

❖ Objectives

- ❑ Increase the quantity and quality of ideas

❖ Subject to

- ❑ Responsibilities of attendants



- 1. Quantification**
- 2. Auto-facilitation**



(From www.katerawlings.com)

Section 2

DOMAIN-SPECIFIC METRICS FOR TEXT



2.1 Semantics & A Web of Words

❖ Semantics

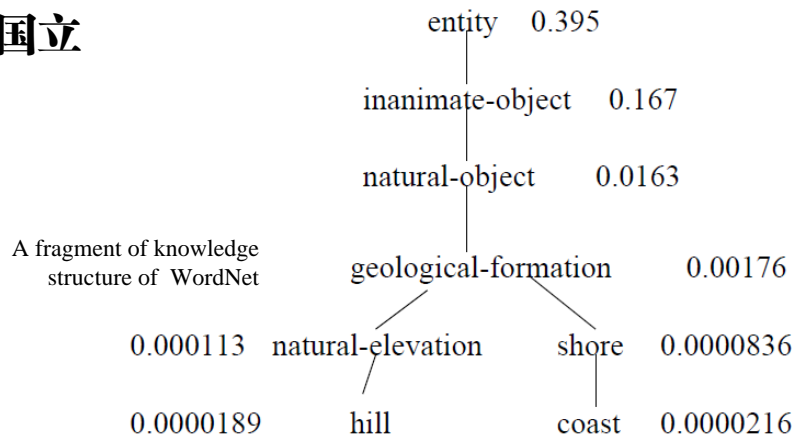
- ❑ From ancient Greek: “σημαντικός”, *significant*
- ❑ Linguistic semantics: human expression through language.

❖ WordNet®

- ❑ Princeton Univ.: 1985 – *current*
- ❑ Version 3.1: 155k words in 118k *synsets*
- ❑ 中文版：东大计算机 / 台湾国立

Hamburger

- Hamburger (an inhabitant of Hamburg)
 - direct hypernym:
 - German (a person of German nationality)
 - sister term
 - German (a person of German nationality)
 - East German (a native/inhabitant of the f
 - Bavarian (a native/inhabitant of Bavaria)
- derivationally related form
 - Hamburg (a port city in northern Germany c
 - River that was founded by Chalemagne in





2.2 Semantic Metrics (Domain-Free)

❖ Similarity

- ❑ More closely connected → more similar

❖ Metrics

- ❑ Path: Inverse of (path length + 1)

- × $\text{sim}(\text{hill}, \text{coast}) = 1/(1+4) = 0.20$

- ❑ Resnik (1995):

- × $\text{sim} = \frac{1}{2} \times \text{Information of common}$

- × $\text{sim}(\text{hill}, \text{coast}) = -\ln(0.00176) = 6.34^{**}$

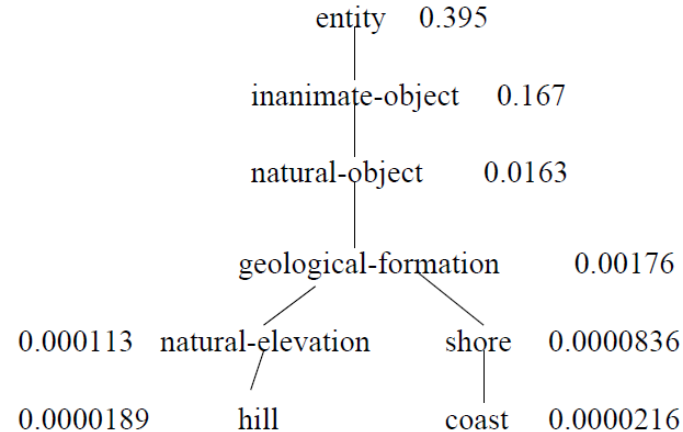
- ❑ Lin (1998): ✓ ✓ ✓

- × $\text{sim} = \text{Info of common} / \text{Info of description}$

- × $\text{sim}(\text{hill}, \text{coast}) =$

- $2 \times \ln(0.00176) / (\ln(0.000189) + \ln(0.0000216)) = 0.59$

- × Best correlated ($p=0.834$) to linguistic experts





2.3 Metrics with Domain Data

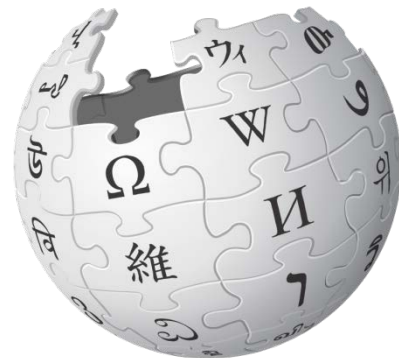
❖ Wikipedia

- ❑ Open, high-quality encyclopedia
- ❑ 4,853,000+ articles (English)

❖ Fan et al (2014) Has adopted Wikipedia to reweight domain words from common English to improve text search

❖ In this research

$$\text{❑ } P'(w) = P(w) \times \frac{P(w|\text{theme in Wiki})}{P(w|\text{Wiki})} \times \frac{N_{\text{Wiki}}}{N_{\text{theme in Wiki}}}$$



WIKIPEDIA
The Free Encyclopedia

Section 3

OUR PART, PROGRESS & FUTURE WORKS



3.1 Our Part

❖ Main users

- ❑ Gammon Construction Ltd.
- ❑ Also: HA, WHS, 3PL

❖ Hardware/service support

- ❑ HKU

❖ Data support (partial)

- ❑ HA, Gammon, WHS

❖ Main functions

- ❑ Real-time supervision
- ❑ Data-capturing
- ❑ Real-time (events) feedback
- ❑ On-site assets management





3.2 Two Baselines of the Final Version

❖ Baseline 1 (RFID Plan A)

- ❑ Facilitate users and existing systems with GUI and analysis
- ❑ No changes to Gammon's operation/work flow
- ❑ Predict/identify and track/notify events such as component faults, project delay

❖ Baseline 2 (RFID Plan B)

- ❑ Add new data gathering and instructions to on-site labors/operators
 - × Receiving: where to store; Erection: show target position;...
- ❑ Try to automate some processes

❖ Estimated KPIs:

- | | |
|---|-------------------------------|
| ❑ Paper work: -20- -50%; | Space utilization: +10-30%; |
| ❑ Efficiency and effectiveness: +5-20%; | On-site WIP inventory: -5-10% |



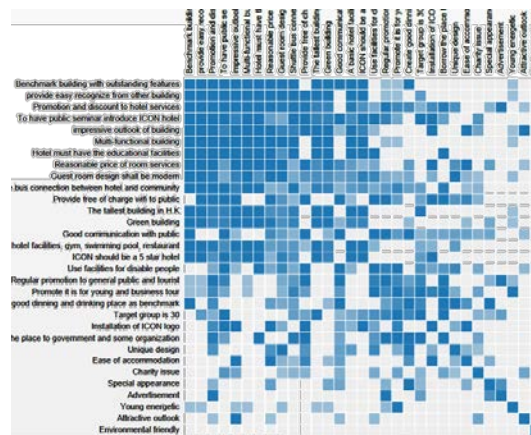
3.3 Demo time

- ✧ User requirements
- ✧ System architecture
- ✧ Module/Function design
- ✧ UI design (Demo 2)
- ✧ Function implementation (1/3)
- ✧ Function test (1/3)

✧ Functions and further tests

✧ Release Alpha test version

✧ Construction pilot practice (Apr.)



Yet Another Section

SHARING OF TWO NEW PAPERS



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